

	<b>THE CORPORATION OF THE TOWN OF GRAVENHURST</b>	
	<b>To:</b>	<b>Committee of the Whole</b>
	<b>From:</b>	<b>Ross Jeffery, Director of Financial Services / Treasurer</b>
	<b>Date:</b>	<b>May 14, 2024</b>
	<b>Subject:</b>	<b>2023 Capital – Year End Report No. FIN 2024-05</b>

**RECOMMENDATIONS**

The Director of Financial Services / Treasurer recommends:

**THAT** Report No. FIN 2024-05 re: 2023 Capital – Year End be received for information;

**AND THAT** Administration continues to pro-actively manage capital spending in 2024 within the funding envelope approved by Council through the Capital Budget.

**PURPOSE**

The purpose of the 2023 Capital – Year End Report is to provide Committee with an update on the status of the Town of Gravenhurst 2023 Capital Program.

**BACKGROUND**

Each year Council approves a Capital Budget and Multi-Year plan. This program is intended to maintain, where possible, extend the useful lifecycle of core Town assets; minimize long term asset degradation; and ensure continuity of access and service delivery to the community. The program is actively managed to ensure value for money and timely project completion. However, for a variety of reasons, it is not uncommon for projects to extend beyond the budget year. In these instances, the funding approved by Council is set aside to allow the project to progress until completed.

With so many variables, it is not usual for some projects to come in under budget while others exceed their budget. Where necessary, and in accordance with existing financial control policies and practices, appropriate reporting and recommendations are brought forward to Council to ensure these projects are appropriately funded within the funding envelope approved by Council.

A Mid-Year Capital update and a Year-End Capital update are brought forward each year to keep Council apprised of progress.

**ANALYSIS**

The Town of Gravenhurst Capital Program total projected costs, compared to the full budget amounts on the carry forward projects are over budget by \$631.30 as shown on Schedule A.

This is 0.25 of 1% of the cumulative approved budget for all projects. This is a significant achievement given inflationary pressures on the projects carrying forward from previous years. Attachment A shows all of the projects and their final or projected final costs in detail. It is sorted by prior year, current year, and in-year and then by status.

Following are a few comments on the Capital Program:

**The Town Capital Program continues to improve the Town asset base and service delivery.** Projects, for the most part, were completed within budget. Those that were over budget were within an acceptable variance and there were many that were under budget that absorbed the excess. A few projects were well over budget due to “scope creep” and/or change in scope. The 2023 group roads project tender came in well over budget and funds were allocated from our 2023 OCIF revenue as [reported](#) last June. Our investment in assets, through the capital program, again exceeds the amortization for the year.

**There were 158 (110 – 2022) active projects in 2023** and at year end 86 (70-2022) of them were completed or closed. Completed projects are projects deemed substantially complete by the respective Project Manager. In some cases, the warranty period is on-going or invoices for completed work are still pending; however, for our purposes these projects are considered complete and accessible to the public. Highlights of projects that were successfully completed include:

- A number of fleet vehicles including the purchase of a new Sidewalk Machine and the purchase of the new UTV vehicle for the Fire and Emergency Services department
- Bridge repairs to South Kahshe, Robinson and Beau Creek
- The Muskoka Beach retaining wall
- Accessible washroom updates at Gull Lake Rotary Park, the Lions Pavilion and the Sports Building at the Wharf
- New rink boards at the Wharf outdoor rink
- A number of improvements to the Graeme Murray arena “Main Street” and the YMCA area.
- 2021 and 2022 group roads projects (except for First St which is being carried forward)

**Changes in project costs.** In 2023 some projects ran over budget due to unforeseen circumstances encountered during the course of the capital work. Conversely, there were several projects that were under budget due to bids coming in lower than expected. Any budget overages in the 2023 capital program can be offset by savings in other capital projects throughout the year. Where these overages are material, appropriate recommendations will be made to Council upon completion of the project.

**Projects not yet started** – There are a number of projects that need to be tendered, mainly in fleet, as we work on the backlog and wait times for vehicles. Other projects have not begun due to time or staff constraints but are important and still to be done.

**There are 72 on-going projects** from the 2023 Capital Program and prior. Many capital projects are completed within 12-18 months of being initiated by staff. However, delays may occur for several reasons including change in scope and delays in delivery or completion of projects. As well, in some cases additional approvals or external factors, e.g., negotiations with other parties can impact on timely project completion. Some examples of on-going projects are:

- 2023 Group Roads Project – these road projects require up to 18 months to capture all costs
- Wharf Boardwalk – Phase 1 & 2 – this is a phased project and is being completed as weather permits
- Major storm drainage projects, with the required Environmental Assessments now complete, are ready to proceed.

## **CONSULTATION**

The following individuals / community groups were consulted:

- Member of SLT
- Manager of Facilities
- Pahapill and Associates Chartered Professional Accountants

## **CORPORATE FINANCIAL IMPACT**

The Capital Program is within the funding envelope approved by Council.

## **COMMUNICATIONS**

This Report will be posted on the Town Website.

## **FUTURE CONSULTATIONS**

Nil

## **CONCLUSIONS**

Administration concludes that the Town Capital spending program is proactively managed, and at this time, all completed and on-going 2023 capital projects are fully funded within the overall funding envelope approved by Council.

## **CLIMATE CHANGE IMPLICATIONS**

This Report does not directly contribute to meeting the intentions of the Climate Change Declaration. Many of the projects that the Capital Plan funds contribute to climate mitigation and adaptation in some way. This Declaration is always in mind when considering funding and management of municipal assets.

## **RELATION TO STRATEGIC PLAN**

This Report advances and supports the following elements of the Town of Gravenhurst Strategic Plan by:

### Pillar 3: Effective Municipal Services

Goal 10: Ensure continued prudent financial and asset management planning

## **RELATION TO OTHER MUNICIPAL REPORTS, PLANS OR APPLICABLE LEGISLATION**

This Report related to other municipal reports, plans or applicable legislation including:

1. 2023 Capital Budget and Multi-Year Plan
2. Prior Year Capital Budgets (for multi-year projects carried forward)
3. Town Asset Management and Long-Term Sustainability Plan

## **ATTACHMENTS**

1. Attachment A – 2023 – Year End Summary of Capital Projects

## **RESPECTFULLY SUBMITTED BY:**

Author: Theresa Trott, Manager of Accounting / Deputy Treasurer

Approved by: Ross Jeffery, Director of Financial Services / Treasurer

Approved by: Scott Lucas, Chief Administrative Officer

Prior Year Capital Projects	Cumulative				Project Status
	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	
2022 PSD - Citywide Maintenance Manager (software & implementation)	188,000	171,669.12	188,000	-	Carry Forward
2021 Records Management - Clerks	115,000	98,691.51	115,000	-	Carry Forward
2022 Seniors Centre - Early Fire Detection System	50,000	28,074.57	50,000	-	Carry Forward
2022 Seniors Centre Accessible Washrooms	12,000	19,975.55	12,000	-	Carry Forward
2022 CN Train Station Accessible Washrooms Upgrades	10,000	816.33	10,000	-	Carry Forward
2022 Fire Station HQ - Perimeter Fencing	12,000	2,783.60	12,000	-	Carry Forward
2022 Sidewalk (New) - Pineridge Gate (N side) - from Kelly Dr. to Bethune St. S	14,000	-	14,000	-	Carry Forward
2022 Sidewalk - Various Panels - Multi Yr	25,000	-	25,000	-	Carry Forward
2022 Oriole Cres - Schedule B Class EA	50,000	38,600.09	50,000	-	Carry Forward
2022 Oriole Cres - Minor Repair Drainage Outlet	75,000	-	75,000	-	Carry Forward
2022 Redwing Dr. - Schedule B Class EA	35,000	24,312.64	35,000	-	Carry Forward
2018 North Morrison Landing - Improvements	200,000	106,239.85	200,000	-	Carry Forward
2020 Riley Lake Boat Launch/Dock Improvements	80,000	38,953.51	80,000	-	Carry Forward
2022 Urban Tree Assessment	15,000	7,500.00	15,000	-	Carry Forward
2022 Gull Lake Rotary Park - Accessible Pathway	22,000	-	22,000	-	Carry Forward
2022 Muskoka Beach Accessible Washroom Upgrades	30,000	17,861.76	30,000	-	Carry Forward
2022 Hewitt Landing - Boat Launch Improvements	20,000	3,075.69	20,000	-	Carry Forward
2022 Picnic Table Multi Yr. Replacements	6,000	6,000.00	6,000	-	Carry Forward
2022 Rural Transit Demand Study	50,000	48,667.30	50,000	-	Carry Forward
2022 Community Improvement Plan	70,000	8,053.31	70,000	-	Carry Forward
2022 Unidentified Capital Expenditures Fund	100,000	67,396.69	100,000	-	Carry Forward
2022 Indian Landing - Boat Launch Improvements	30,000	-	30,000	-	Carry Forward
2022 Directional Signage	15,000	806.16	15,000	-	Carry Forward
2022 Discovery Centre Accessible Washroom Update	50,000	54,739.78	50,000	-	Carry Forward
2022 Musquash Rd - Schedule B Class EA	55,000	56,656.76	55,000	-	Carry Forward
2021 Council Live Streaming	100,000	255,819.54	255,819.54	(155,820)	Complete
2022 Computer & Printer Annual Replacement	35,000	35,000.00	35,000.00	-	Complete
2022 Furniture Replacement Program	25,000	25,000.00	25,000.00	-	Complete
2021 HISSO Building Renovation / Repair	570,000	756,429.67	756,429.67	(186,430)	Complete
2022 CN Train Station Interior Structural Repair/Brick Repointing	75,000	17,352.38	17,352.38	57,648	Complete
2018 - THCA - foundation repair	100,000	83,744.28	83,744.28	16,256	Complete
2022 Terence Haight Carnegie Arts Centre - Front Door Replacement	12,000	8,540.00	8,540.00	3,460	Complete
2021 Aerial Fire Truck	2,000,000	1,996,422.78	1,996,422.78	3,577	Complete
2022 Fire Station HQ Training Room Renovation	160,000	163,123.49	163,123.49	(3,123)	Complete
2022 Fire Hall 2 - Bay Renovation/Addition	50,000	54,437.45	54,437.45	(4,437)	Complete
2022 1/2 Ton Pick Ups - Multi Yr. - 29 (2022); 27 (2023); 07, 14 (2024)	44,000	49,879.54	49,879.54	(5,880)	Complete
2022 Single Axle Plows - Multi Yr. - 43 (2022), 44(2023), 47 (2024)	325,000	341,198.51	341,198.51	(16,199)	Complete
2022 Sidewalk Winter Operations Machine (NEW)	170,000	178,364.62	178,364.62	(8,365)	Complete
2021 Public Works Structure	200,000	116,918.53	116,918.53	83,081	Complete
2022 South Kahshe Bridge (Repair Sidewall Spall)	10,000	18,789.28	18,789.28	(8,789)	Complete
2022 Robinson's Bridge (Repair Soffit Spall)	40,000	57,827.55	57,827.55	(17,828)	Complete
2022 Beau Creek Bridge (Extend Deck Drains)	30,000	44,814.79	44,814.79	(14,815)	Complete
2022 Elderberry Lane - Culvert Replacement	450,000	472,136.75	472,136.75	(22,137)	Complete
2019 John Street - Bay to Brown	100,000	52,138.20	52,138.20	47,862	Complete
2018 Storm Sewer flushing - various roads	60,000	42,341.96	42,341.96	17,658	Complete
2022 Recreation, Parks and Trails Master Plan	100,000	99,034.57	99,034.57	965	Complete
2020 Muskoka Beach Park Retaining Wall	120,000	120,000.00	120,000.00	-	Complete
2021 Muskoka Beach Park Retaining Wall	300,000	300,810.58	300,810.58	(811)	Complete
2020 Gull Lake Rotary Park - Breakwall Repair	30,000	15,950.88	15,950.88	14,049	Complete

Prior Year Capital Projects	Cumulative				Project Status
	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	
2022 Gull Lake Building Improvements (Accessible Washrooms)	50,000	46,742.41	46,742.41	3,258	Complete
2022 Shade Structures - Skateboard Park and Splash Pad	25,000	23,057.92	23,057.92	1,942	Complete
2022 Muskoka Bay Park - Baseball Diamond - Perimeter Impact Netting	60,000	60,000.00	60,000.00	-	Complete
2022 Roof Repairs - YMCA/Centennial Centre	15,000	11,876.86	11,876.86	3,123	Complete
2020 Wharf Boat (West) Launch - Dock Replacement	80,000	80,000.00	80,000.00	-	Complete
2020 Muskoka Wharf Dock - Immediate Repairs - Phase 1	271,655	440,962.97	440,962.97	(169,308)	Complete
2020 Sports Building - Interior/Exterior Painting	20,000	3,815.57	3,815.57	16,184	Complete
2022 Wharf Revitalization	118,345	124,790.07	118,345	-	Complete
2021 Wharf Rd / Ditchburn Retaining Wall - Dock Rehabilitation	100,000	27,547.40	27,547.40	72,453	Complete
2022 Lions Pavilion Accessible Washroom Upgrade	17,500	20,974.06	20,974.06	(3,474)	Complete
2022 Sports Building Accessible Washroom Upgrade	17,500	24,782.05	24,782.05	(7,282)	Complete
2020 Discovery Centre Exterior Painting	170,000	193,384.26	193,384.26	(23,384)	Complete
2021 Library - Interior Enhancements	45,000	45,000.00	45,000.00	-	Complete
2022 Library - Interior Enhancements	40,000	39,242.79	39,242.79	757	Complete
2021 Opera House Camera, Streaming Equipment and Monitors	40,000	40,025.04	40,025.04	(25)	Complete
2022 Gull Lake Dock - Immediate Repairs	40,000	33,242.00	33,242.00	6,758	Complete
	<b>7,545,000</b>	<b>7,322,393</b>	<b>7,844,074</b>	<b>(299,074)</b>	
<b>2021 Group Roads Projects</b>					
2021 Kilworthy Rd Reconstruction - W. of Arthur Schultz Rd to Southwood Rd	341,000	259,388.38	259,388.38	81,612	Complete
2021 Reg Schell Rd - Surface works	303,000	257,319.95	257,319.95	45,680	Complete
2021 Shamrock Marina Rd Reconstruction - Renee Dr to End	242,000	175,707.37	175,707.37	66,293	Complete
2021 Graham Rd Minor Rehab - Shamrock Marina Rd to Rockcastle Rd	444,000	505,347.34	505,347.34	(61,347)	Complete
2021 Merkley Rd Reconstruction - Hopkins Rd to 770m E of Hopkins Rd	337,000	380,916.24	380,916.24	(43,916)	Complete
2021 Hewitt St - Resurfacing	285,000	207,562.01	207,562.01	77,438	Complete
2021 Winhara Rd Major Rehabilitation - Jones Rd to Langford Dr	1,606,000	1,420,996.44	1,420,996.44	185,004	Complete
2021 Pinetree Rd Major Rehabilitation - Pinetree Rd S-1 to Pinetree Bridge S-75	472,000	488,120.13	488,120.13	(16,120)	Complete
	<b>4,030,000</b>	<b>3,695,358</b>	<b>3,695,358</b>	<b>334,642</b>	
<b>2022 Group Roads Projects</b>					
2022 First St. S. - Rehabilitation - Bethune Rd. S to Sharpe St.	1,020,000	436,717.64	1,020,000	-	Carry Forward
2022 Pinedale Rd. - Rehabilitation - Hwy 11 S to Bethune Dr. S	700,000	747,897.63	747,897.63	(47,898)	Complete
2022 Beaver Ridge Rd. - Rehabilitation - Hwy 11 N to Sedore Rd	290,000	318,850.01	318,850.01	(28,850)	Complete
2022 North Morrison Lk Rd - Rehabilitation - Southwood Rd. to 519 m SE of Southwood Rd	420,000	470,559.42	470,559.42	(50,559)	Complete
2022 Peninsula Rd ( deferred project James St.. - Rehabilitation - John St S to Fernwood Dr)	500,000	328,368.80	328,368.80	171,631	Complete
2022 North Muldrew Lk Rd. - Rehabilitation - Various Segments	760,000	945,632.27	945,632.27	(185,632)	Complete
	<b>3,690,000</b>	<b>3,248,026</b>	<b>3,831,308</b>	<b>(141,308)</b>	
<b>Total Prior Years Capital Program</b>	<b>15,265,000</b>	<b>14,265,777</b>	<b>15,370,740</b>	<b>(105,740)</b>	

2023 Capital Projects	Cumulative				Project Status
	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	
Electronic Property Files (New Add)	125,000.00	45,324.74	125,000.00	-	Carry Forward
Computer & Printer Annual Replacement	65,000.00	21,267.50	65,000.00	-	Carry Forward
Strategic Plan Update	60,000.00	36,642.21	60,000.00	-	Carry Forward
Corporate Communications Strategy (New Add)	75,000.00	61,056.00	75,000.00	-	Carry Forward
Municipal Office - Replacement of Fire Panels and Devices	80,000.00	-	80,000.00	-	Carry Forward
Master Fire Plan & Legislated Comprehensive Risk Assessment	85,000.00	40,243.31	85,000.00	-	Carry Forward
1 Ton Pick Up - 28 (2023)	90,000.00	-	90,000.00	-	Carry Forward
Tandom Axle Plow - 45 (2023)	400,000.00	-	400,000.00	-	Carry Forward
Single Axle Plows - Multi Yr. - 44(2023)	375,000.00	-	375,000.00	-	Carry Forward

2023 Capital Projects	Cumulative				Project Status
	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	
Musquash Rd. - Major Drainage System Improvements	500,000.00	-	500,000.00	-	Carry Forward
Bridge Study	15,000.00	6,391.75	15,000.00	-	Carry Forward
Fairview Rd. - Pinegrove to Pineridge (New Add)	720,000.00	64,833.21	720,000.00	-	Carry Forward
Abbey Lane - Major Drainage Outlet Improvements	350,000.00	11,676.75	350,000.00	-	Carry Forward
Oriole Cres - Major Drainage System Improvements	700,000.00	-	700,000.00	-	Carry Forward
Redwing Dr. - Major Drainage System Improvements	400,000.00	-	400,000.00	-	Carry Forward
Pinetree Road Bridge Repairs	250,000.00	-	250,000.00	-	Carry Forward
Urban Tree Assessment	15,000.00	-	15,000.00	-	Carry Forward
Muskoka Bay Park - Accessible Washrooms	35,000.00	-	35,000.00	-	Carry Forward
Gull Lake Rotary Seating Hydro Relocation (New Add)	70,000.00	31,350.78	70,000.00	-	Carry Forward
Parks (External) Stair Structures - Various Parks	45,000.00	1,726.02	45,000.00	-	Carry Forward
Park Benches	10,000.00	5,519.46	10,000.00	-	Carry Forward
Roof Repairs - YMCA/Centennial Centre	15,000.00	-	15,000.00	-	Carry Forward
Wharf Boardwalk - Phase 1 and Phase 2	150,000.00	48,256.73	150,000.00	-	Carry Forward
2023 - Library - Interior Enhancements	50,000.00	-	50,000.00	-	Carry Forward
Directional Signage	15,000.00	-	15,000.00	-	Carry Forward
Municipal Office - Interior Painting (New Add)	20,000.00	-	20,000.00	-	Carry Forward
Citywide Maintenance Manager (PSD) - Tablets (New Add)	15,000.00	-	15,000.00	-	Carry Forward
Additional Handheld Radios for Operations Crew (New Add)	3,000.00	-	3,000.00	-	Carry Forward
Gull Lake - Tiered Seating (New Add)	500,000.00	-	500,000.00	-	Carry Forward
Gull Lake Park - Ball Diamond - Fence & Backstops	35,000.00	12,368.05	35,000.00	-	Carry Forward
Wharf Ball Diamond - Fence & Backstops	30,000.00	-	30,000.00	-	Carry Forward
Kinsmen Park - Accessible Pathway	6,000.00	-	6,000.00	-	Carry Forward
Gull Lake Rotary Park - Accessible Pathway - Top Up (New Add)	60,000.00	-	60,000.00	-	Carry Forward
Gull Lake Barge Assessment	55,000.00	3,839.28	55,000.00	-	Carry Forward
Discovery Centre - Elevator Door Operator Upgrade (New Add)	30,000.00	-	30,000.00	-	Carry Forward
Opera House - Digital Marquee Sign (New Add)	45,000.00	-	45,000.00	-	Carry Forward
Opera House AODA Upgrades	20,000.00	-	20,000.00	-	Carry Forward
Opera House - Elevator Cab Upgrade (New Add)	30,000.00	-	30,000.00	-	Carry Forward
Climate Change adaptation plan implementation	25,000.00	-	25,000.00	-	Carry Forward
Community Improvement Plan	70,000.00	65,955.15	70,000.00	-	Carry Forward
Muskoka Bay Park - Baseball Diamond Perimeter Impact Netting - Top Up (New Add)	50,000.00	-	-	50,000.00	Close
Municipal Office/Council Chambers Table (New Add)	60,000.00	65,266.83	65,266.83	(5,266.83)	Complete
Facility Furnace Replacements	45,000.00	31,322.34	31,322.34	13,677.66	Complete
Furniture Replacement Program	40,000.00	41,441.89	41,441.89	(1,441.89)	Complete
Firefighter Personal Protective Equipment Replacement Program (New Add)	50,000.00	48,561.14	48,561.14	1,438.86	Complete
UTV (Off Road Vehicle) Project (New Add)	70,000.00	69,284.50	69,284.50	715.50	Complete
Utility Pickup Truck Replacement	100,000.00	94,025.88	94,025.88	5,974.12	Complete
Fire - Equipment Replacement	25,000.00	21,258.16	21,258.16	3,741.84	Complete
Fire - Hose Replacement	25,000.00	28,022.35	28,022.35	(3,022.35)	Complete
Fire Hall 1 (HQ) - Roof Replacement (New Add)	30,000.00	33,300.96	33,300.96	(3,300.96)	Complete
Hot Box - Cold Mix (Pothole Patching) (New Add)	50,000.00	51,324.52	51,324.52	(1,324.52)	Complete
1/2 Ton Pick Ups - Multi Yr. - 27 (2023)	60,000.00	69,563.38	69,563.38	(9,563.38)	Complete
Communication Tower Upgrades - PW Bldg (New Add)	2,000.00	2,248.90	2,248.90	(248.90)	Complete
LAS Sidewalk Assessment (New Add)	15,000.00	9,734.36	9,734.36	5,265.64	Complete
South Kahshe Lake Rd Culvert (New Add)	250,000.00	265,893.98	265,893.98	(15,893.98)	Complete
Solar Radar Speed Signs - Multi Year	30,000.00	15,840.65	15,840.65	14,159.35	Complete
St. James Cemetery - Chain Link Perimeter Fence (S side) (New Add)	16,000.00	13,213.54	13,213.54	2,786.46	Complete
Muskoka Bay Park - Ball Diamond - Fence & Backstops	25,000.00	25,623.96	25,623.96	(623.96)	Complete

	Cumulative				
2023 Capital Projects	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	Project Status
Centennial Centre Main Street Floor Refinish	75,000.00	52,860.58	52,860.58	22,139.42	Complete
YMCA Outside Exposed Beams (Clean, Prime, Paint)	60,000.00	38,148.74	38,148.74	21,851.26	Complete
7201B013 YMCA Gym Floor Reline/Recoat	45,000.00	28,896.64	28,896.64	16,103.36	Complete
Picnic Table Multi Yr. Replacements	12,000.00	10,219.10	10,219.10	1,780.90	Complete
Outdoor Rink - Replacement of Boards at Wharf	120,000.00	100,001.48	100,001.48	19,998.52	Complete
Surveillance Cameras - 2023 (OH/LIB)(New Add)	75,000.00	70,350.35	70,350.35	4,649.65	Complete
Municipal Elections	15,000.00	30,317.10	30,317.10	(15,317.10)	Complete
	<b>6,984,000.00</b>	<b>1,673,172.27</b>	<b>6,855,721.33</b>	<b>128,278.67</b>	
<b>2023 Group Roads Projects</b>					
OCIF Funding - Council Report INF-2023-11 (June 20,2023)	850,000.00		850,000.00	-	
Jim Wood Lane - Southwood Rd to Green Halgh Rd	275,000.00	84,761.62	275,000.00	-	Carry Forward
Reay Rd. - Rehabilitation - Various Segments	1,010,000.00	1,188,681.71	1,010,000.00	-	Carry Forward
Laycox Rd - Rehabilitation - Doe Lake Rd to Silver Lake Rd.	60,000.00	250,231.12	60,000.00	-	Carry Forward
Silver Lake Rd - Rehabilitation - Various Segments	594,000.00	689,058.01	594,000.00	-	Carry Forward
Industrial Dr Reconstruction - Jones Rd to Progress Rd	77,000.00	268,591.78	77,000.00	-	Carry Forward
Progress Drive Rehabilitation - Progress Dr. to Jones Rd. (New Add)	175,000.00	128,707.00	175,000.00	-	Carry Forward
	<b>3,041,000.00</b>	<b>2,610,031.24</b>	<b>3,041,000.00</b>	-	
<b>Total 2023 Capital Program</b>	<b>10,025,000.00</b>	<b>4,283,203.51</b>	<b>9,896,721.33</b>	<b>128,278.67</b>	
	Cumulative				
2023 In Year Capital Projects	Approved Budget	2023 Spent to Date	Projected Final Cost	(Over) / Under	Project Status
Unidentified Capital Expenditures Fund - see below	132,603.31	-	-	-	
YMCA - Pool Drains		6,954.28	6,954.28		Complete
Opera House - replace accessible door		18,499.55	18,499.55		Complete
Black Out Blinds Fire HQ		4,092.79	4,092.79		Complete
Fire Hall 2 - Door modifications		24,984.26	24,984.26		Complete
Discovery Centre		48,671.76	48,671.76		Complete
VFD for Seresco unit		8,286.63	8,286.63		Complete
				21,114.04	On-Going
FES - washer/extractor (funded from Firehouse Subs Grant \$\$)	29,791.32	39,454.16	39,454.16	(9,662.84)	Complete
Industrial Park Design (Report INF 2023-07 May 2023)		30,563.82	30,563.82	(30,563.82)	Complete
Telephone System Replacement - correction to original charge project closed in 2022		4,057.83	4,057.83	(4,057.83)	Complete
<b>Total 2023 In Year Projects</b>	<b>162,394.63</b>	<b>185,565.08</b>	<b>185,565.08</b>	<b>(23,170.45)</b>	
<b>Capital Expenditures</b>	<b>25,452,394.63</b>	<b>18,734,545.19</b>	<b>25,453,025.93</b>	<b>(631.30)</b>	

Carry Forward	72
Complete	86
Closed	1
	<u>159</u>